

QUARTERLY INTEGRATED FILING – GOVERNANCE

A. Compliance Report on Corporate Governance to be submitted by a listed entity on a quarterly basis

1. Name of Listed Entity : BLB Limited
2. Quarter ending : 31st December, 2025

I. Composition of Board of Directors								
Whether Regular Chairperson appointed				: Yes				
Whether Chairperson is related to Managing Director or CEO				: No				
Title (Mr./ Mrs.)	Name of the Director	PAN^{\$} & DIN	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)^{&}	Initial Date of Appointment	Date of Re- Appointment	Date of Cessation	Tenure (in months)	Date of Birth
Mr.	Brij Rattan Bagri	XXXXX0000X 00007441	Chairperson/ Executive Director	26.09.2024	26.09.2024	-	NA	12.12.1950
Mr.	Anshul Mehra	XXXXX0000X 00014049	Executive Director	01.08.2019	01.08.2019	-	NA	16.09.1965
Mrs.	Anita Sharma	XXXXX0000X 07225687	Non-Executive - Independent Director	26.09.2024	26.09.2024	-	15.05	22.06.1973
Mr.	Deepak Sethi	XXXXX0000X 01140741	Non-Executive - Independent Director	28.09.2020	26.09.2024	-	63.03	04.07.1978
Mr.	Gaurav Gupta	XXXXX0000X 00531708	Non-Executive - Independent Director	28.09.2020	26.09.2024	-	63.03	11.06.1978
Mr.	Deepak Shrivastava	XXXXX0000X 07231480	Non-Executive - Non Independent Director	20.05.2025	20.05.2025	-	NA	18.11.1972
Mr.	Dinesh Rajvanshi	XXXXX0000X 11195148	Non-Executive - Independent Director	18.08.2025	18.08.2025	-	4.14	05.03.1963

^{\$} PAN number of any director would not be displayed on the website of Stock Exchange

[&] Category of directors means executive/non-executive/independent/Nominee. If a director fits into more than one category write all categories separating them with hyphen

* to be filled only for Independent Director. Tenure would mean total period from which Independent director is serving on Board of directors of the listed entity in continuity without any cooling off period.

For BLB LIMITED


Nishant Garud
Company Secretary

I. Composition of Board of Directors

Name of the Director	No of Directorship in listed entities including this listed entity (with reference to Regulation 17A)	No of Independent Directorship in listed entities including this listed entity [with reference to proviso to Regulation 17A(1) & Regulation 17A(2)]	No of membership in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of LODR Regulations)	No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of LODR Regulations)
Brij Rattan Bagri	1	0	1	0
Anshul Mehra	1	0	1	0
Anita Sharma	1	1	2	2
Deepak Sethi	1	1	2	0
Gaurav Gupta	1	1	0	0
Deepak Shrivastava	1	0	0	0
Dinesh Rajvanshi	1	1	2	0

II. Composition of Committees**Audit Committee Details**

Whether the Audit Committee has appointed a Regular Chairperson : Yes

S. No.	DIN	Name of the Committee Members	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)&	Date of Appointment	Date of Cessation
1.	07225687	Anita Sharma	Non-Executive - Independent Director/ Chairperson	19.10.2024	-
2.	00007441	Brij Rattan Bagri	Executive Director / Member	20.09.2018	-
3.	01140741	Deepak Sethi	Non-Executive - Independent Director / Member	05.11.2020	-
4.	11195148	Dinesh Rajvanshi	Non-Executive - Independent Director / Member	01.09.2025	-

Nomination and Remuneration Committee Details

Whether the Nomination and Remuneration Committee has appointed a Regular Chairperson : Yes

S. No.	DIN	Name of the Committee Members	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)&	Date of Appointment	Date of Cessation
1.	07225687	Anita Sharma	Non-Executive - Independent Director/ Chairperson	19.10.2024	-
2.	00531708	Gaurav Gupta	Non-Executive - Independent Director / Member	05.11.2020	-
3.	01140741	Deepak Sethi	Non-Executive - Independent Director / Member	14.08.2024	-
4.	11195148	Dinesh Rajvanshi	Non-Executive - Independent Director / Member	01.09.2025	-

& Category of directors means executive/non-executive/independent/Nominee. If a director fits into more than one category write all categories separating them with hyphen

For BLB LIMITED

Nishant Garud
Company Secretary

Stakeholder Relationship Committee Details**Whether the Stakeholder Relationship Committee has appointed a Regular Chairperson : Yes**

S. No.	DIN	Name of the Committee Members	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)&	Date of Appointment	Date of Cessation
1.	07225687	Anita Sharma	Non-Executive - Independent Director / Chairperson	19.10.2024	-
2.	00014049	Anshul Mehra	Executive Director / Member	02.10.2019	-
3.	01140741	Deepak Sethi	Non-Executive - Independent Director / Member	05.11.2020	-
4.	11195148	Dinesh Rajvanshi	Non-Executive - Independent Director / Member	01.09.2025	-

Risk Management Committee Details NOT APLICABLE**Whether the Risk Management Committee has appointed a Regular Chairperson : Yes**

S. No.	DIN	Name of the Committee Members	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)&	Date of Appointment	Date of Cessation

Corporate Social Responsibility Committee Details**Whether the Corporate Social Responsibility Committee has appointed a Regular Chairperson : Yes**

S. No.	DIN	Name of the Committee Members	Category (Chairperson/ Executive/ Non- Executive/ Independent/ Nominee)&	Date of Appointment	Date of Cessation
1.	00007441	Brij Rattan Bagri	Executive Director / Chairperson	11.08.2022	-
2.	00014049	Anshul Mehra	Executive Director / Member	11.08.2022	-
3.	07225687	Anita Sharma	Non-Executive - Independent Director / Member	19.10.2024	-
4.	11195148	Dinesh Rajvanshi	Non-Executive - Independent Director / Member	01.09.2025	-

& Category of directors means executive/non-executive/independent/Nominee. If a director fits into more than one category write all categories separating them with hyphen

For BLB LIMITED

Nishant Garud
 Company Secretary

III. Meeting of Board of Directors

Date(s) of meeting in the relevant quarter	Whether requirement of Quorum met* (Yes/No)	Number of Directors present*	Number of Independent Directors*	Date(s) of meeting (if any) in the previous quarter	Maximum gap between any two consecutive (in number of days)
01.11.2025	Yes	7	4	22.07.2025.	42 days (19.09.2025 to 01.11.2025)
04.12.2025	Yes	7	4	06.08.2025	32 days (01.11.2025 to 04.12.2025)
				01.09.2025	
				19.09.2025	

* to be filled in only for the current quarter meetings

IV. Meeting of Committees**1. Audit Committee**

Date(s) of meeting of the Committee in the relevant quarter	Whether requirement of Quorum met (details) * (Yes/ No)	Number of Directors present*	Number of Independent Directors*	Date(s) of meeting (if any) in the previous quarter	Maximum gap between any two consecutive (in number of days)
01.11.2025	Yes	4	3	22.07.2025	42 days (19.09.2025 to 01.11.2025)
04.12.2025	Yes	4	3	06.08.2025	32 days (01.11.2025 to 04.12.2025)
				19.09.2025	

2. Committee of Directors

Date(s) of meeting of the Committee in the relevant quarter	Whether requirement of Quorum met (details) * (Yes/ No)	Number of Directors present*	Number of Independent Directors*	Date(s) of meeting (if any) in the previous quarter	Maximum gap between any two consecutive (in number of days)
28.10.2025	Yes	4	1	-	-

For BLB LIMITED


Nishant Garud
Company Secretary

V. Affirmations		
S. No.	Subject	Compliance status (Yes/No)
1.	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2.	The composition of the following committees is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
	a. Audit Committee	
	The composition of the following committees is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
	b. Nomination & remuneration committee	
	The composition of the following committees is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
	c. Stakeholders relationship committee	
	The composition of the following committees is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	N.A.
	d. Risk management committee (applicable to the top 1000 listed entities)	
3.	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
4.	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
5.	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	Yes

For **BLB Limited**


Nishant Garud
 Company Secretary



Date : 23rd January, 2026
Place: New Delhi

Note:

Information at Table I and II above need to be necessarily given in 1st quarter of each financial year. However, if there is no change of information in subsequent quarter(s) of that financial year, this information may not be given by the listed entity and instead a statement "same as previous quarter" may be given.

Details of Cyber security incidence

Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter		No
Number of cyber security incidence or breaches or loss of data event occurred during the quarter		Nil
Sr. No.	Date of Event	Brief Detail of Event

For **BLB LIMITED**


Nishant Garud
 Company Secretary

B. INVESTOR GRIEVANCE REDRESSAL REPORT

Investor Grievance Redressal Report	
No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	0
No. of investor complaints disposed off during the Quarter	0
No. of investor complaints those remaining unresolved at the end of the Quarter	0

C. DISCLOSURE OF ACQUISITION OF SHARES OR VOTING RIGHTS IN UNLISTED COMPANIES

The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below:

S. No.	Name of the unlisted company in which shares or voting rights have been acquired	Date of acquisition	Aggregate holding (% shares or voting rights) as at the end of the previous quarter	% shares or voting rights acquired during the quarter	Aggregate holding (% shares or voting rights) as at the end of the quarter
1.	Shree Varalakshmi Infraprojects Private Limited	27-12-2025	0.00%	0.00%	0.00%
2.	BRSB Securities Private Limited	20-12-2025	0.00%	0.00%	0.00%

Note:

During the quarter ended December 31, 2025, the company had acquired: -

- (i) 24,24,830 Optionally Convertible Redeemable Preference Shares of M/s. Shree Varalakshmi Infraprojects Private Limited.
- (ii) 64,00,000 Optionally Convertible Redeemable Preference Shares of M/s. BRSB Securities Private Limited.

Acquisition of preference shares in the aforesaid unlisted companies do not carry any voting rights at the time of acquisition.

D. DISCLOSURE OF IMPOSITION OF FINE OR PENALTY

The details of imposition of fine or penalty during the quarter in terms of sub-para 20 of para A of Part A of Schedule III are given below:

NIL

S. No.	Name of the authority	Nature and details of the action(s) taken or order(s) passed	Date of receipt of direction or order, including any ad-interim or interim orders, or any other communication from the authority	Details of the violation(s)/ contravention(s) committed or alleged to be committed	Impact on financial, operation or other activities of the listed entity, quantifiable in monetary terms to the extent possible

For BLB LIMITED


Nishant Garud
Company Secretary

E. DISCLOSURE OF UPDATES ON ONGOING TAX LITIGATIONS OR DISPUTES

The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below: **NIL**

S. No.	Name of the opposing party	Date of initiation of the litigation / dispute	Status of the litigation / dispute as per last disclosure	Current status of the litigation / dispute

F. DISCLOSURE OF LOANS / GUARANTEES / COMFORT LETTERS / SECURITIES ETC.

(applicable only for Half Yearly Filing i.e., 2nd quarter & 4th quarter)

Not Applicable

G. AFFIRMATIONS ON COMPLIANCE REQUIREMENTS FOR AGM

(applicable only for Half Yearly Filing i.e., 2nd quarter & 4th quarter)

Not Applicable

H. WEBSITE AFFIRMATIONS

(applicable only for Annual Filing i.e., 4th quarter)

Not Applicable

I. AFFIRMATIONS W.R.T. COMPLIANCE WITH CORPORATE GOVERNANCE PROVISIONS

(applicable only for Annual Filing i.e., 4th quarter)

Not Applicable

For **BLB Limited**


Nishant Garud
Company Secretary



Date : 23rd January, 2026
Place : New Delhi